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GENERAL ADMINISTRATION & PUBLIC GRIEVANCE DEPARTMENT

NOTIFICATION

The 27th October, 2025

Subject: Constitution of a Committee on Administrative and Governance Reforms in alignment with Viksit Odisha- Vision 2036 & 2047

No.36353–GAD-AR-ARC-0001/2025/AR– The Government of Odisha is committed to realizing the vision of Viksit Odisha - **Vision 2036 & 2047**, through responsive, transparent, efficient and citizen-centric Governance. Recognizing the need for a structured and institutional mechanism to drive Governance reforms in the State, the Government has decided to constitute a high-level Committee to review the administrative framework, identify systemic bottlenecks, and recommend forward-looking reforms. This initiative draws inspiration from similar reform bodies constituted in other States and aims to place Odisha at the forefront of governance excellence by 2047.

1. **Composition of the Committee:**
   - (i) Shri Jugal Kishore Mohapatra, IAS (Retd.) ..... Chairperson
   - (ii) Shri O.P. Agrawal, IAS (Retd.) .....Member
   - (iii) Shri T.M. Vijay Bhaskar, IAS (Recd.) .....Member

2. **Terms of Reference (ToR):**

The Committee will:

a. Review the existing administrative structures, rules, and procedures, and recommend measures for simplification, transparency and accountability in alignment with Viksit Odisha - Vision 2036 & 2047.

b. Suggest reforms for enhancing efficiency, outcome-orientation and digital adoption in service delivery, drawing upon best practices in Odisha, other States and international models.

c. Recommend measures for strengthening inter-departmental coordination, decentralization, and field-level empowerment for improved governance outcomes.

d. Examine avenues for participatory governance, citizen feedback, grievance redressal and use of data-driven decision making.

e. Propose capacity building and human resource reforms for civil services to ensure professionalism, ethics and innovation in administration.

3 . Tenure:

The Committee shall submit its report within one year from the date of this Notification. Government may extend the period as deemed necessary.

4 . Secretariat Support and Logistics:

The General Administration & Public Grievance Department shall provide necessary secretarial assistance, data support, research inputs, and logistical arrangements to the Committee. The Members of the Committee shall be entitled to Travel Allowance/Dearness Allowance (TA/DA) and accommodation facilities as admissible under rules whenever they attend meetings of the Committee in Bhubaneswar or elsewhere, as approved by Government.

5 . Reference:

Similar Committees have been constituted in States such as Kerala (Administrative Reforms Commission, 2016), Karnataka (Nolan Committee on Governance Reforms, 2001), and Rajasthan (Administrative Reforms Commission, 2019), whose experiences may be suitably leveraged while formulating recommendations for Odisha.

By Order of the Governor
SURENDRA KUMAR
Additional Chief Secretary to Government

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